

## About the Section on International and Comparative Administration (SICA) of ASPA

SICA seeks to bring together members of ASPA committed to introducing an international and comparative perspective into public administration practice and academic endeavors. SICA provides a forum for practitioners, instructors and researchers to share experiences and to reflect on challenges facing the field worldwide. To learn more about SICA, please visit [aspasica.wordpress.com](http://aspasica.wordpress.com)

### Contact us

**Email:**  
ASPASICAnewsletter@gmail.com

### Follow us on Twitter

@ASPA\_SICA



## Message from the Chairman

Dear SICA Members!

I am grateful for your continuing support for SICA despite your busy schedule. We should feel proud that SICA has made considerable progress in recent years due to an effective leadership role played by its Chair Dr. Gedeon Mudacumura whose dedication I would like to strongly recognize. Among his major achievements, SICA Newsletter is an important and useful means for disseminating our major activities. This Newsletter has been so well-constructed that it received the 2017 Patricia Yearwood Chapter/Section Newsletter Award. For this new issue of Newsletter, we must appreciate the sincere initiatives and efforts put together by the SICA Newsletter Committee composed of young scholars like Brittany Keegan (Chair), Patricia Robertson, Suparna Dutta, and Mehmet Akif Demircioglu.

It is widely known that SICA has demonstrated considerable achievements in organizing its most important annual event, i.e. the Fred Riggs Symposium, which has expanded into eight panels (four papers per panel), and we need more space for having additional panels since many papers could not be accepted due to space limitation. In particular, the Symposium in Atlanta (2017) was an exciting great event that brought together scholars from diverse national backgrounds and cross-cultural settings.

We also had an outstanding turnout for SICA Business Meeting in Atlanta (2017), which was so lively and full of activities related to award-giving events and excitements. Once again, I would like to thank Dr. Gedeon Mudacumura (SICA Chair), Dr. Patricia Robertson (SICA Secretary), and Dr. Darlene Pierre-Louise (SICA Treasurer) for their immensely valuable services extended to SICA. As the current SICA Chair, I must recognize as well the lessons and experiences I received from them. I also would like to thank and welcome Dr. Kim Moloney (SICA Chair-Elect), Rashmi Chordiya (new SICA Secretary), and Dr. Atta Ceesay (new SICA Treasurer).

At this Business Meeting, we recognized comprehensive intellectual contribution made to the area of international comparative public administration by Dr. Ali Farazmand (Florida Atlantic University) by offering him the Fred Riggs Award. His contribution to the overall public administration field is widely recognized. Another award for the selected best paper (s) presented at the Riggs Symposium, i.e. Garcia-Zamor Best Paper Award, was given to Dr. Can Chen and Dr. Milena Neshkova (Florida International University). On the other hand, the recipient of the Col Award for Outstanding SICA Leadership was Dr. Darlene Pierre-Louis (Ashford University). In addition, the recipients of David Gould Scholarship Program included Rashmi V. Chordiya (University of Texas at Dallas), Suparna Dutta (Virginia Commonwealth University), Mehmet Akif Demircioglu (Indiana University), and Brittany Keegan (Virginia Commonwealth University). All these award decisions involved considerable time and energy in receiving nominations, evaluating all submissions, and making the final selections based on agreed professional criteria. Those involved in final decisions deserve our sincere appreciation.

We are also grateful to our colleagues involved in major SICA committees. While the space limit does not encourage us to put the names of all committee members except committee chairs, we must recognize the roles played by established committees such as the Riggs Symposium Committee (Chair, Dr. Naim Kapucu); the Ferrell Heady Roundtable Committee (Chair, Dr. Raymond W. Cox III); the Garcia-Zamor Best Paper Award Committee (Chair, Dr. Pan-Suk Kim); the Gould Scholarship Committee (Chair, Jeanne-Marie Col); the Col Leadership Award Committee (Chair, Dr. Kim Moloney); the SICA Election Committee (Chair, Dr. Genevieve Enid Meyers); the Social Media (Website) Committee (Chair, Dr. Meghna Sabharwal); the SICA Newsletter Committee (Chair, Brittany Keegan); the SICA Booth Management Committee (Chair, Dr. Rym Kaki); and the Occasional Paper Series Committee (Chair, Dr. Aroon Manoharan). We have also introduced some new committees effective from 2017, including the Membership and Outreach Committee (Chair, Dr. Kim Moloney); the SICA Fundraising Committee (Chair, Dr. Atta Ceesay); the SICA History Project Committee (Chair, Rashmi Chordiya); and the Riggs Symposium Publication Committee (Chair, Dr. Ali Farazmand).

With all the abovementioned initiatives and activities, we should sincerely hope that SICA will become increasingly more effective in providing avenues for greater cross-national and cross-regional discourse and networks, which is likely to make great contribution to the public administration field worldwide. The current SICA leadership is committed to keep all of you informed of SICA activities and to receive your responses related to all SICA decisions.

Best wishes,

M. Shamsul Haque (Ph.D.), Chair, SICA | Tel: +(65) 6516 3982

**SICA's newsletter**

In addition to serving as SICA's historical chronicle, the focus of this Newsletter is to continue being a viable medium reflecting the collaborative, continuous and transformational Comparative-Development synergy. The newsletter's objectives are summarized as follows:

- Invite and engage global partnership among existing and prospective members in becoming an integral part of the SICA professional community;
- Promote scholarship by serving as a medium to establish collaborative networking opportunities among global scholars seeking partnerships for academic exchange, research and professional growth;
- Serve as the link between mentors and aspirant professionals and scholars;
- Report SICA members' research, publications, professional achievements and other news;
- Serve as a forum to support and promote opportunities for symposiums, occasional papers, and other similar outcomes;
- Involve members in the creation of innovative conference programs and ideas;
- Keep members informed of opportunities / events.

## Highlights of the 2017 Conference

### ASPAs award for best newsletter

SICA received the "Best Newsletter Award" (2017) from ASPA for the quality and comprehensiveness of its newsletter prepared by the newsletter team led by Patricia Robertson. For this achievement of SICA, she deserves special thanks and recognition.

### The Fred Riggs Symposium

Thank you to all of our organizers, moderators, presenters, and attendees for making the 2017 Fred Riggs Symposium in Atlanta a success! This year's Symposium was focused on "Recognizing the Role of the Public Service and Re-building Its Image;" questions that were addressed included:

- What is the significance of public service role? How has this role changed in recent decades? What are the main features or trends of this change?
- What are the main causes or forces behind this changing role of the public service? Are there cross-regional or cross-national variations in such changes in public service role, especially in Western Europe and North America?
- Is there any unique significance of public service role in developing countries compared to developed nations?
- What role the public service should play in socioeconomic development and nation-building in Asian, African, and/or Latin American countries?
- Why is there a need for the public service to play a leading role in addressing new human concerns such as economic recession, environmental disorder, and/or security threat?
- What reform measures are needed to restore or revive an appropriate role of the public service to serve people with greater commitment and motivation?
- How can we adopt a greater role of the public service but with greater degree of integrity, responsibility, and accountability?
- How is it possible to share the role and responsibility of delivering services between the public service, the business sector, and non-state actors such as NGOs?

Panels and presentations from this Symposium are listed beginning on the following page.

## Contribute to the next issue of the newsletter

The newsletter team highly values each member's opinion, contributions, and constructive ideas to help create, generate, disseminate, and optimize your newsletter's objectives.

We hope you will continue enriching this newsletter through your contributions; opinions and ideas to help strengthen not only your professional growth but also sustain SICA as a global professional forum to bridge the relativity gap among world societies. If you are already a member, we appreciate your continued association and support. Let us know how we can serve you better.

Email us at [sicaASPA@gmail.com](mailto:sicaASPA@gmail.com) if you have items for our newsletter, blog, or social media sites including:

- New Publications
- Research Projects
- Conferences
- Recent Accomplishments
- Speaking Engagements
- Etc.

## The Fred Riggs Symposium: Panels and papers

### Redefining the Role of Public Service under Pro-market Reforms in Asia

M Shamsul Haque: "Towards an Indirect Role of the Public Service: Trends and Implications in Southeast Asia"

Kim Moloney: "Structural Barriers to an Asian Century of Public Administration"

Kilkon Ko, Youngmi Lee, & Gayoung Shin: "Citizens' Images of Government: Is it a Matter of Government Performance or Citizen Characteristics?"

Wilson Wong: "Role of the Public Service and Innovation and Technology Policy of Hong Kong: Promoting Science, Market or Rent-Seeking?"

### Governance & Community Development: Enhancing Communities & Democracy Simultaneously

Ashley Nickels & Jason Rivera: "New Public Service and Community Development: Firmly Situating Community Development within the Field of Public Administration"

Kirk Leach: "Cross-Sector Community Partnerships and the Growing Importance of High Capacity Nonprofits in Urban Governance"

William Hatcher: "Cultivating Community Assets: Using Administrative Practices and Design to Better Communities"

### Comparing Public Service Delivery in Africa: Lessons Learned

Atta Cessay & Aminata Sillah: "Decentralization and Challenges of Public Sector Reform in The Gambia"

Genevieve Enid Meyers: "Decentralization and Public Service Delivery in Uganda"

Aziza Zemrani & George Atisa: "Role of Public Service in Socio-economic Development in Kenya and Morocco"

Peter Haruna & Akamboe Ayirebasia: "Development Management from a Participatory Methodology Perspective: Issues and Experiences in Ghana's Rural and Semi-Rural Communities"

## Four decades of SICA leadership

SICA was created out of the merger of ASPA's International Committee and the independent Comparative Administration Group (CAG). CAG, a group of self-selected academics and practitioners that coalesced in the late 1950s and early 1960s, consisted of a loosely knit group of scholars interested in furthering the development of the field of comparative public administration in the U.S. and abroad. Many CAG members were active in development administration abroad, living for substantial periods in country working with national and sub-national governments and groups, and then writing about their experiences and knowledge gained through participant observation.

## The Fred Riggs Symposium: Panels and papers

### Role of National & International Non-profit Organizations in Governance

Yijia Jing & Hao Wang: "Dual Identity and Nonprofit Contracting with Governments"

Darkhan Zhiyenbay: "Untaken Opportunities: When Governance is Unaware of Vast Agribusiness Benefit"

Kelly Ann Krawczyk: "The Impact of US-Based INGO Funding to Sub-Saharan Africa: Recent Trends and Developments"

Ralph Brower, Francisco A. Magno, Ian Jayson Hecita, & Jose L. Canjura: "On 'learn-how' professionalism in a developing nation context: City planners, disaster risk reduction management, and poor communities in Metro Manila"

### Continuing with the Public Service: Reforms, Innovations and Contributions

Alikhan Baimenov: "The Practical Implications for Development of Trends in Public Administration Reform around the World"

Raymond Cox: "Why am I steering, if there is no one rowing?" Reaffirming the positive contribution of government initiatives"

Mehmet Akif Demircioglu: "Analyzing Reforms and Innovations in the Australian Government: Recognizing the Role of the Public Service for Innovations"

George Vernardakis: "Public Policy Making in France According to Participant Perceptions"

### Network, Communication and Cooperation in Public Management

Shawn Benaine: "Prosocial Networks: Defining the Role of Public Service in Education"

Heidi Jane Smith: "City Networks and Para-Diplomacy Creating New Global Public Policy"

Tengfei Yang: "Research on Micro Communication of Foreign Institutions and Figures in China"

## Four decades of SICA leadership (continued)

Renowned scholars including Fred Riggs, Ferrel Heady and Donald Stone were mainstays of CAG. CAG received Ford Foundation grant support to conduct research and publish a series of occasional papers in the 1960s largely through the efforts of Riggs, Heady and Clarence (Clancy) Thurber at Ford. SICA was created in December 1973 with Fred Riggs serving as the first chair. Since this time a long list of distinguished scholars and practitioners have served as SICA Chair and on the Section's Executive Committee.

## The Fred Riggs Symposium: Panels and papers

### Challenges to Public Sector Role: Ethics, Integrity and Corruption

Meghna Sabharwal, Charlene M. L. Roach, & Wayne Charles-Soverall, "Ethics and Organizational Performance: A Comparative Perspective from a Caribbean Study"

Can Chen & Milena Neshkova: "Does Fiscal Transparency Reduce Corruption? A Cross-Country Panel Data Analysis"

Anthony S. Kumasey, Farhad Hossain, Aminu Mamman, & Saif Al Sinani: "Examining Dysfunctional Behaviours in the Ghanaian Public Service: Can Spirituality and Ethics offer Solution?"

Ranesh Sivnarain & Ignatius Ferreira: "Oversight is Essential to Ensure Ethical Leadership and Sound Governance"

### Performance, Strategic Management & Policy in Public Organization

Genevieve Meyers: "Public Service Performance Enhancement Strategies in Developing Countries: South Africa, Tanzania, and Uganda Compared"

Veronica Junjan: "Performance measurement as component of strategic management. Preliminary results of a Dutch case study"

Vaiva Kalesnikaite: "The Multiple Roles of Public Administrators in Florida's Efforts of Adapt to Climate Change"

Xue-ren Wang and Chen Jing-An: "The construction of public policy support system in the development of cultural and creative industries: Taking Chengdu city as an example"

## The SICA History Project

The SICA History Project aims to collect information about SICA's past, present, and future. Through interviews with key SICA members, this project will provide a record of how SICA grew into the organization it is today and will provide a vision for SICA's continued growth and sustainability.

For more information or if you would like to participate, please contact Rashmi Chordiya, history project committee chair, at [rvc140130@utdallas.edu](mailto:rvc140130@utdallas.edu), or Brittany Keegan, history project committee member, at [johnsonbs3@vcu.edu](mailto:johnsonbs3@vcu.edu).

## Join ASPA and become a SICA member

ASPA is the leading interdisciplinary public service organization that advances the art, science, teaching, and practice of public and non-profit administration. Membership is open to anyone working in, studying, researching, or interested in public service. ASPA will help you build your professional networks and acquire the knowledge, skills, and necessary experiences to be exceptional public servants. ASPA membership provides various opportunities that can help you succeed in your career. Additionally, Section membership in SICA will bring you together with ASPA members committed to introducing an international and comparative perspective into public administration practice

## The 2017 SICA Business Meeting and Awards Ceremony

The 2017 business meeting and awards ceremony was held on Sunday, March 19. Thank you to all who attended!



Professor Ali Farazmand, winner of the 2017 Fred Riggs Award

### Congratulations to this year's award winners!

- Riggs Award (Dr. Ali Farazmand)
- Col Award (Darlene Pierre-Louis)
- Gould Scholarships (Rashmi V. Chordiya, Mehmet Akif Demircioglu, Suparna Dutta, Brittany Keegan)
- Garcia-Zamor Best Paper Award: Dr. Can Chen and Dr. Milena Neshkova

**Join ASPA and become a SICA member (continued)**

and academic endeavors. SICA is comprised of practitioners and academics that are involved in, or interested in, international or overseas public administration activities. The section is concerned with promoting research and communication of public administration with an international and comparative focus. Your SICA membership and engagement will provide numerous additional benefits to your ASPA membership including forums for practitioners, instructors and researchers to share experiences and to reflect on challenges facing the field worldwide.

## The 2017 SICA Business Meeting and Awards Ceremony



Dr. Can Chen receiving the Garcia-Zamor Best Paper Award



Gould Scholars Mehmet Akif Demircioglu (top) Rashmi V. Chordiya (bottom left) and Brittany Keegan and Suparna Dutta (bottom right)

### The Fred Riggs Award

The Fred Riggs Award was established by SICA in 1985 to recognize those who have made significant, substantial, and widely recognized contributions to the conceptual, theoretical, or operational development of international, comparative, or development administration. The award is named in honor of Fred Riggs, a pioneer in these fields and a founder of the section. The award is made annually at the section's Business Meeting, held in conjunction with ASPA's annual conference.

## The 2018 Fred Riggs Symposium

Please join us in Denver for the 2018 Fred Riggs Symposium on "Global Public Service: Innovative Solutions for Policy and Governance". Questions to be addressed during this symposium include, but are not limited to:

- What is the significance of public service role? How has this role changed in recent decades? What are the main features or trends of this change?
- How can public service be effectively designed and delivered?
- What are the major consequences (both positive and negative) of this shifting role of the public service – from a leading actor to an indirect facilitator (of market forces) – for its capacity, for its employee motivation, and for its service recipients?
- What are the main causes or forces behind this changing role of the public service? Are there cross-regional or cross-national variations in such changes in public service role, especially in Western Europe and North America?
- Is there any unique significance of public service role in developing countries compared to developed nations?
- What role the public service should play in socioeconomic development and nation-building in Asian, African, and/or Latin American countries?
- Why is there a need for the public service to play a leading role in addressing new human concerns such as economic recession, environmental disorder, and/or security threat?
- What reform measures are needed to restore or revive an appropriate role of the public service to serve people with greater commitment and motivation?
- How is it possible to share the role and responsibility of designing and delivering services between the public, the business, and nonprofit actors?
- How can we adopt a greater role of the public service but with greater degree of integrity, responsibility, and accountability?
- What are some innovative cross-sector service delivery practices? How are multiple stakeholders from different sectors (public, nonprofit, and business) engaged in both policy design and governance of public service delivery?



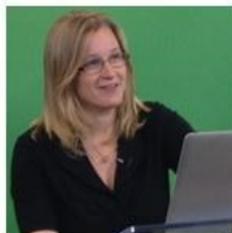
**David Gould  
Scholarship  
Program**

The David Gould Scholarship Program offers graduate students in the fields of public administration, public policy, or international development with support to attend ASPA's annual conference. Each year at least two students receive a nominal stipend and a free registration for the Workshop. The program is named in honor of David Gould, an active SICA member and long-time professor of public administration at the University of Pittsburgh, who was among those killed in the bombing of Pan AM flight 103 over Lockerbie, Scotland, December 21, 1988.

## **SICA Leadership and Committees**

### **New SICA leadership**

- M. Shamsul Haque SICA President
- Kim Moloney, SICA Vice Chair
- Atta Ceesay, SICA Treasurer
- Rashmi Chordiya – SICA Secretary



### **Welcoming new SICA board members**

SICA welcomes the following new board members whose academic reputation, experience and commitment will make SICA much stronger. They include Naim Kapucu (University of Central Florida); Ali Farazmand (Florida Atlantic University); Kilkon Ko (Seoul National University); Rym Kaki (University of Southern California); and Veronica Junjan (University of Twente).

### **Note of appreciation for outgoing members**

SICA would like to thank its outgoing officials/members for their unreserved contribution and dedication in serving SICA. In particular, Gedeon Mudacumura played a crucial role as the SICA Chair in reviving and revitalizing SICA as one of the most dynamic international sections of ASPA. Thanks also go to Patricia Robertson and Darlene Pierre-Louise for their excellent services provided as SICA Secretary and SICA Treasurer respectively. It is equally important to recognize valuable services extended to SICA by its former Board Members (whose membership terms expired in March 2017), including Evan Berman, Jose Irizarry and Roseanne Mirabella. All these colleagues have been great patrons of SICA, they will continue to serve SICA in different capacities.

### **Honorary board members**

- Gedeon Mudacumura (Immediate Past Chair)
- Jeanne-Marie Col (Past Chair) (2016-2018)
- Patricia Robertson (Immediate Past Secretary) (2015-2018)
- Darlene Pierre-Louise (Immediate Past Treasurer) (2014-2017)

**Ferrel Heady Roundtable**

The Ferrel Heady Roundtable is convened annually at the ASPA conference and features notable scholars discussing their careers and research in a workshop format designed to allow students, academics and other participants to interact with giants in the field. Headliners in the Heady Roundtable series have included Ferrel Heady himself and the legendary comparative administration scholar Fred Riggs.

**SICA Leadership and Committees****2017-2018 SICA committees****Riggs Symposium Committee**

Chair: Naim Kapucu  
 Member: Gedeon Mudacumura  
 Member: Kim Moloney  
 Member: Rym Kaki  
 Member: Peter Haruna  
 Member: Veronica Junjan

**Gould Scholarship Committee**

Chair: Jeanne-Marie Col  
 Member: Atta Ceesay  
 Member: Genevieve Enid Meyers  
 Member: Meghna Sabharwal:

**Col Leadership Award Committee**

Chair: Kim Moloney:  
 Member: Genevieve Enid Meyers  
 Member: Aminata Sillah

**SICA Election Committee**

Chair: Genevieve Enid Meyers  
 Member: Kim Moloney  
 Member: Marco Ferreira  
 Member: Heidi Jane M. Smith

**Social Media (Website) Committee**

Chair: Meghna Sabharwal  
 Member: Aroon Manoharan  
 Member: Jordi Romeu-Granados

**SICA Newsletter Committee**

Chair: Brittany Keegan  
 Member: Patricia Robertson  
 Member: Suparna Dutta  
 Member: Mehmet Akif Demircioglu

**Membership and Outreach Committee**

Chair: Kim Moloney  
 Member: Heidi Jane M. Smith  
 Member: Kilkon Ko  
 Member: Marco Ferreira  
 Member: Veronica Junjan

**Riggs Symposium Publication Committee**

Chair: Ali Farazmand  
 Member: Naim Kapucu  
 Member: M Shamsul Haque

**Garcia-Zamor Best Paper Award Committee**

Chair: Pan-Suk Kim  
 Member: Ali Farazmand  
 Member: Peter Haruna  
 Member: Demetrios Argyriades  
 Member: Atta Ceesay

**Fred Riggs Award Committee**

Chair: M Shamsul Haque  
 Member: Gedeon Mudacumura  
 Member: Veronica Junjan  
 Member: Rym Kaki  
 Member: Kilkon Ko

**Ferrell Heady Roundtable Committee**

Chair: Raymond W. Cox III  
 Member: Aroon Manoharan  
 Member: Heidi Jane M. Smith  
 Member: Demetrios Argyriades

**SICA Fundraising Committee**

Chair: Atta Ceesay  
 Member: Gedeon Mudacumura  
 Member: Lenneal Henderson  
 Member: Jeanne-Marie Col  
 Member: Jeane-Claude Garcia-Zamor

**SICA Booth Management**

Chair: Rym Kaki:  
 Member: Aminata Sillah:  
 Member: Meghna Sabharwal:  
 Member: Rashmi Chordiya

**Occasional Paper Series Committee**

Chair: Aroon Manoharan  
 Member: Kilkon Ko  
 Member: Marco Ferreira

**SICA History Project Committee**

Chair: Rashmi Chordiya  
 Member: Gedeon Mudacumura  
 Member: Brittany Keegan  
 Member: Suparna Dutta  
 Member: Mehmet Akif Demircioglu